

PAARDEN EILAND CITY IMPROVEMENT DISTRICT (PECID)

BUSINESS PLAN

1 JULY 2026 – 30 JUNE 2031



This business plan is available at www.paardeneilandcid.co.za

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A. MOTIVATIONAL REPORT

Introduction

Due to the everchanging deterioration of the urban areas in South Africa because of the rapid increase of urbanisation, the need for City Improvement Districts (CID) have become more necessary. The CID provides supplementary and enhanced services that complement those offered the City of Cape Town (CCT) focusing on crime prevention, cleansing, social assistance, and environmental beautification of a designated area. These areas are determined by property owners who agree to pay the City an enabling the provision of supplementary services aimed at enhancing and maintaining the area. Due to the growing need of crime prevention, social assistance, cleansing and environmental enhancement, the decision was made to establish what was originally known as the Paarden Eiland Industrialist & Ratepayers Association in 1949. As time went on and more businesses came on board after seeing the impact in the area, the decision was made to rename, the now larger area, as the Paarden Eiland & Metro Association which became Paarden Eiland City Improvement District or PECID as it is generally known in 2006.

Since its official launch in 2006, PECID has consistently strived to provide enhanced and supplementary services, in line with the mandate given by property owners and the broader community. PECID always recognises the assistance and support from the business and property owners as well as from the general public which allows the CID to thrive. The key role that PECID is playing in maintaining a safe and clean Paarden Eiland cannot be ignored and the achievements made must be recognised. Considering this it is important to continue the work of the CID, partnering closely with our partnerships, service providers to drive further improvements and ensure that Paarden Eiland continues to grow and flourish into the future.

PECID operates a full CCTV control room with seventy-one active cameras monitoring the area 24 hours a day 7 days a week. These cameras have been significant in our efforts to prevent crime and ensure a safe environment in Paarden Eiland. Together with our dedicated patrol officers, the CCTV system has been instrumental in identifying possible suspects which lead to their removal before a crime could be committed. PECID has also made use of a horticulturist to assist with beautification in the form of upgrading open spaces and have also approached the City of Cape Town nursery in Bishops Court for advice and assistance on sustainable plants for the area. PECID has also joined forces with the Business Retention and Expansion Department of the CCT to give our property and business owners a platform to use to raise their concerns and request giving them more direct access to the CCT departments.

With the sixth-term renewal imminent, the PECID is committed to provide the necessary support over the next 5 years to the property owners, business owners and general public. Its aim is to help advance South African industry create jobs and opportunities and extend meaningful assistance to those who lack access to essential services.

Registered Name: Abrina 546 t/a Paarden Eiland City Improvement District (PECID)

Registration number: 2008/008315/08

PECID address: Unit 2, Riverside Estate, 62 Carlisle Street, Paarden Eiland, 7420

PECID management: Chris Matthee – CID Manager

Telephone numbers: (021)5100040 / 082 4740 762

Email: manager@paardeneilandcid.co.za

Website: www.paardeneilandcid.co.za

PECID Directors	Portfolios
Les Holtzhausen	Chairman
Greg Goodall	Financial director
Eric Stephen	Secretary
Laurence Gawronsky	Director environmental
Rob Tiffin	Director Roads
Freddie Nel	Director Safety and Security

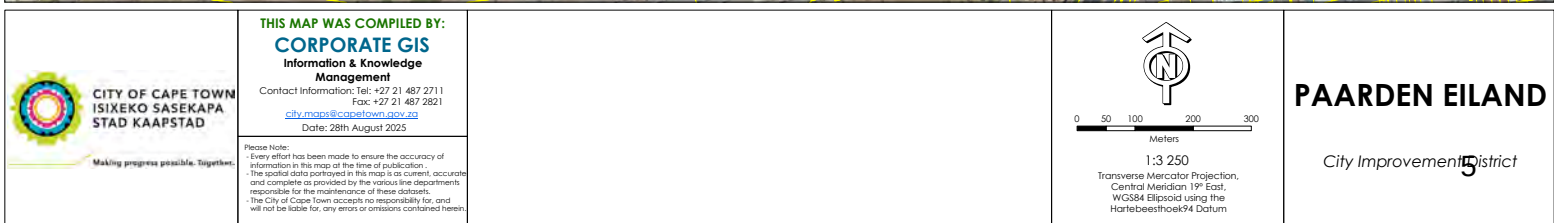
PECID Geographic Area Description

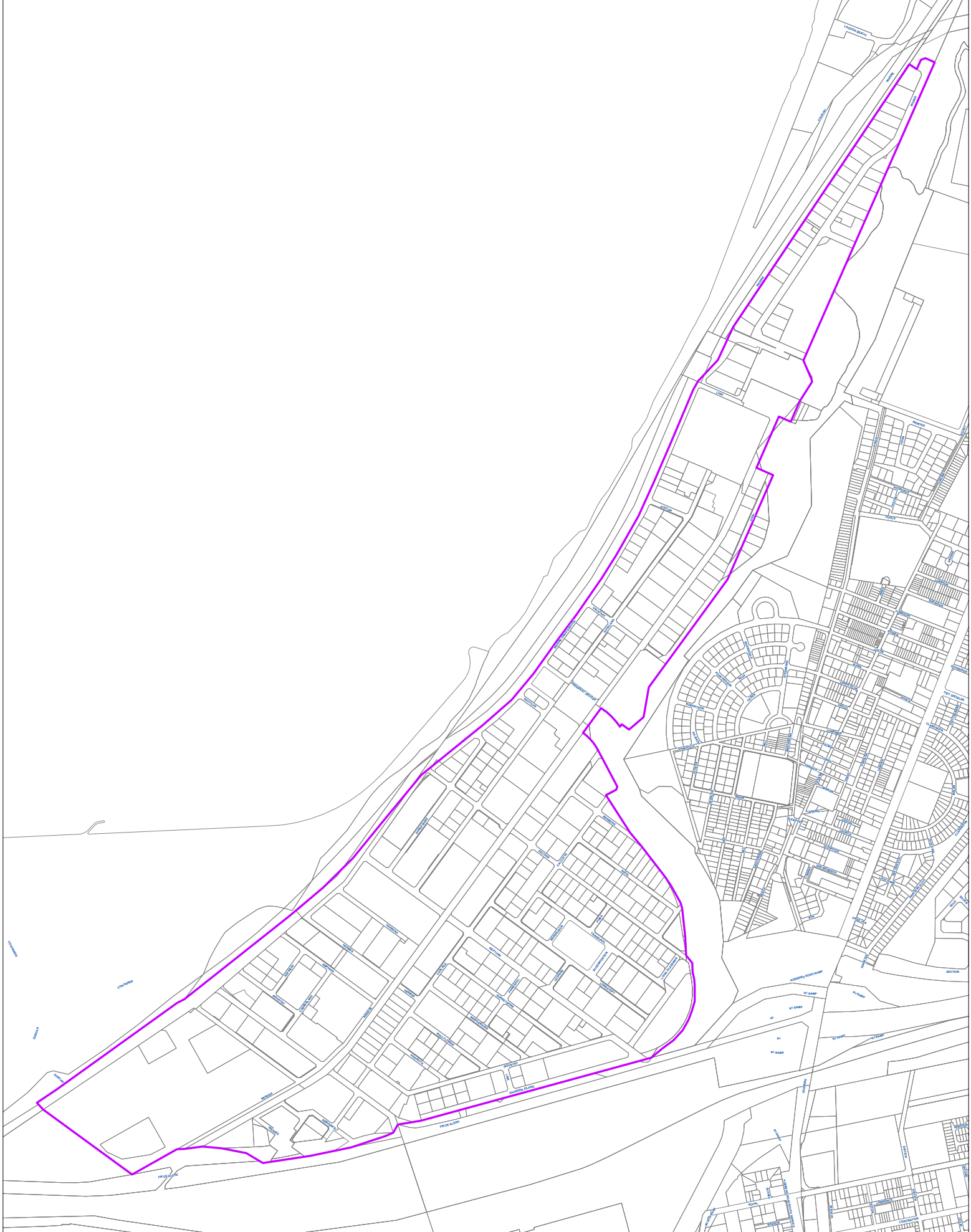
Northern boundary: Marine Drive coming from the railway bridge close to Boundary Road towards the Paarden Eiland intersection opposite the harbour entrance.

Western boundary: Paarden Eiland Road towards Section Street and along the canal to CCS situated opposite the canal.

Southern boundary: From CCS running along Gray Street past Zoarvlei towards Milner Road

Eastern boundary: From Milner Street onto the railway bridge before Boundary Road





PECID Vision

To create a clean, safe, and sustainable urban environment in Paarden Eiland, where businesses thrive, and partnerships with the CCT and stakeholders deliver lasting benefits for all who work in and visit the area.

PECID Mission

Our mission is to build a vibrant and resilient Paarden Eiland through four core pillars: ensuring public safety, delivering consistent maintenance, and cleansing, promoting greening and beautification, and fostering social and economic responsibility.

Strategic objectives

- **Safety and security:** Delivering a service that ensures enhanced public safety, is dedicated to ongoing annual improvements, and adapts to emerging crime patterns. Also, by utilising technology and cooperation with Law Enforcement agencies and other security service providers.
- **Cleaning:** Maintaining a clean area by utilising our general cleaning staff as effective as possible and deploying them together with casual staff to improve our reach.
- **Environmental:** Ensuring that we care for the environment by working together with our Biodiversity partners as well as the CCT Parks Department. Also monitoring the waterways and promoting the return of wildlife to the area. Implementing beautification projects to involve property owners and the public to make use of the natural beauty of the area. Also, by enlarging our recycling efforts and marketing the benefit of recycling in our area.
- **Social development:** By attending to the needs within our area where possible, as well as in the surrounding areas such as Brooklyn and Rugby. Reaching out to schools in the area with promotional information to guide children towards a sustainable way of living.
- **Marketing:** Reaching out to property owners and the public via weekly and monthly reports as well as social media newsletters. Placing emphasis on areas of concern while at the same time working with the city to illuminate these issues.

- **Management:** Effectively managing funds allocated to the NPC with regular communication with accountants and auditors to ensure responsible spending. Advancing the previously disadvantaged by giving them first option to quote by ensuring fairness, equity, transparency, competitiveness, and cost-effectiveness in tender processes.

PECID Core Values

- **Honesty and integrity:** Acting with honesty and integrity in all business dealings by adhering to the City's financial and service delivery guidelines.
- **Transparency and accountability:** Weekly, monthly and annual reports are made available to property owners and the public via email, social media and the NPC website. Inviting NPC members to attend board meetings and raise their concerns.
- **Respect:** Treating all stakeholders with respect, fairness and dignity and encouraging the same from the general public.
- **Accountability:** Taking responsibility for actions and results.
- **Trust:** Building and maintaining strong relationship based on confidence.
- **Client-orientation:** Prioritising our property and business owners and the public.
- **Safety:** By working together, our CCTV control centre and patrol officers will ensure that our property and business owners and the public remain safe within Paarden Eiland boundary.

Alignment with the City's Integrated Development Plan (IDP)

The table below reflects how the PECIDs supplementary services are in alignment with the City's IDP:

CID PROGRAMMES	IDP PRIORITIES	IDP OBJECTIVES	IDP PROGRAMMES
Maintenance and Cleansing Environmental Development	Basic Services	OBJ 4: Well-managed and modernised infrastructure to support economic growth	4.5 Excellence in waste service delivery programme 4.6 Waste minimisation and recycling Programme 4.7 Promoting Cleanliness and addressing Illegal dumping Programme
Public Safety	Safety	OBJ 5: Effective law enforcement to make communities safer	5.1 Enhanced Policing 5.2 Safety Technology Programme
Public Safety	Safety	OBJ 6: Strengthen partnerships for safer communities	6.1 Partnerships for Community Safety Programme 6.2 Holistic Crime Prevention programme
Maintenance and Cleansing Environmental Development	Transport	OBJ 13: Safe and quality roads for pedestrians, cyclists and vehicles	13.1 Road Safety and Maintenance programme
Social and Economic Development	Social Development	OBJ 15: A more spatially integrated and inclusive City	15.1 Spatial integration and transformation programme 15.2 Social Inclusion and Well-being Programme

Proposed services and/or projects

Through the collaborative efforts with various departments within the CCT and their continued commitment to supporting PECID, the area has been effectively maintained. This partnership has significantly contributed to establishing the district as a desirable investment destination and has supported the retention of businesses in the area. PECID has cultivated strong partnerships and maintains constructive working relationships with the following stakeholders, to effectively address the ongoing needs of the PECID area.

City of Cape Town		National Government	Service providers
Urban Waste Management	Community Services and Health – Community, Arts and Culture Development	SAPS – Maitland	Excellerate Services
Water and Sanitation	Economic Growth – Economic Development and Investment	SAPS Detectives Maitland	Natures Blueprint
Energy	Safety and Security – Public Safety	Cape Town Port Authorities	Natures Connect
Urban Mobility – Roads Infrastructure Management.		Prasa	Silva IT

Improving Public Safety

PECID currently have two patrol vehicles that patrol the 17-kilometre footprint on a 24/7 basis. The vehicles are manned by three-armed patrol officers and is also supported by armed response and tactical team vehicles on request. The vehicles are branded in the colours of PECID and our new logo to ensure that our property owners can clearly distinguish between the CID contract and the armed response contracts operating in the area. Patrol officers are required to be fully basic first aid and firearm trained and must be in proper understanding of what the CID requires as far as safety policies are concerned. Patrol officers as well as control room staff will continue their duties on a 12-hour shift, and this will result in three teams in total serving the required safety and security needs. Instructions from the client to the service provider is captured in the Safety Strategy and Management Plan which is in place to ensure that all staff are aware of the CID requirements.

Besides general patrols, patrol officers will be doing safety stops to question suspicious people in the area, assist with vehicle breakdowns, assist with firefighting on a basic level, assist with medical emergencies and providing general information assistance to the public. As part of an increased visibility, patrol officers are encouraged to park their vehicles and do foot patrols in their immediate surroundings as another form of deterrent.



PECID have installed the following CCTV equipment to allow our control room staff to monitor the area and assist the patrol officers with their duties. Patrol officers are issued black tactical uniform with the CID logo on their flashers and are at all times armed while on duty. The current security contract comes to an end in July 2026 but prior to that, the CID will go out on tender to investigate the market but to also give an opportunity to revise the current contract. Property and business owners have on different occasions confirmed that they are happy with the work being done by the CID but there is still a lot to be done.

Together with our License Plate Recognition camera (LPR) service provider, the CID is geared for the next five years to improve the monitoring capability of our control room. The LPR cameras is especially important as the number of vehicles moving through Paarden Eiland is set to increase over the next five years with areas re-zoned as residential space and with new residential and commercial developments being on the cards. Information gathered from this source will be used to further assist the local SAPS, Metro Police and Law Enforcement departments in the prevention of crime and the identification of crime trends.

The CCTV operation is made up of the following equipment:

- 23 Pan-Tilt-Zoom (PTZ) cameras
- 39 Static cameras
- LPR cameras
- 1 Thermal camera
- 1 Handheld thermal camera

Areas of improvement

The CID aims to strengthen safety and community engagement through several initiatives. These include:

- Regular Joint operations with the CID's security service provider will increase from 2 per week to three every second week to improve visibility. Monthly joint operations and visibility exercises will be conducted with the role-players that has an impact on safety and security in the Paarden Eiland area.
- More frequent visits from Law Enforcement and the Traffic Department will be requested in order to impact traffic concerns as well as minimise road infrastructure damage.
- Crime awareness campaigns through newsletters, social media and chat groups to keep property and business owners up to date with trends in the area. Signage will be distributed based on the indication from the statistics, that will allow business owners to warn their customers in a hotspot area of the possibility of crime.
- The CID manager took the initiative to put the security service providers on a WhatsApp group and will continue adding service providers to the list. Integration with more security service providers and expanding the current social media group in order to send and receive alerts on criminal trends or actions as swiftly as possible will benefit all the business in Paarden Eiland and reduce crime.

PECID Law Enforcement Officer

The PECID further enhances its public safety initiative through close cooperation with the Safety and Security Directorate of the City of Cape Town to link in with their initiative to support a safer public environment. This effort is focused on utilising the services of one Law Enforcement officer from the City of Cape Town in the area. These services are often made available to CIDs by the City of Cape Town.

- Can enforce compliance with By-Laws and Policies.
- Have powers of arrest.
- Can Issue appropriate fines for the transgression of City By-laws.
- Enhance safety and security in the PECID.

The Law Enforcement officer contracted by Paarden Eiland has made an enormous impact especially with traffic violations. This mostly include illegal parking and for the larger vehicles, damage to infrastructure. The Law Enforcement Officer is always onboard a PECID vehicle which allows for them to train the PECID patrol staff in the by-laws while they are working during the day. The patrol officers get first-hand experience

in what to look for and how Law Enforcement deals with the different situations. Being present on a vehicle also puts the officer directly into contact with any incidents that might require the assistance a higher authority to be dealt with. PECID will continue to make use of the Law Enforcement officer, and value our partnership with City's Public Safety Department. Below are the pictures of PECID Law Enforcement officer applying the by-laws to the streets of Paarden Eiland and ensuring that the public remains compliant with the law.



The public safety services as planned is in support of the IDP, directly supporting the top-tier priorities of Safety, Economic Development and Basic Services. The envisioned public safety services support Objectives 5 (Effective law enforcement to make communities safer) and 6 (Strengthen partnerships for safer communities).

The cost of the proposed public safety service during the five-year term is summarised below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Law Enforcement	R 283 800	R 303 666	R 324 925	R 347 670	R 372 010	R 1 632 071
Public Safety	R 2 360 000	R 2 501 600	R 2 651 696	R 2 860 798	R 2 079 450	R 13 453 547

CCTV Monitoring	R 1 130 000	R 1 197 800	R 1 269 670	R 1 345 850	R 1 426 600	R 6 369 920
Capital items (CCTV/ LPR cameras)	R 100 000	R 150 000	R 100 000	R 100 000	R 100 000	R 550 000
TOTAL	R 3 873 800	R 4 153 066	R 4 346 291	R 4 654 318	R 4 978 060	R 22 005 535

Maintenance and Cleansing

Cleansing

The CID environmental team known as Paarden Eiland Environmental Team (PET) consist of 6 members employed permanently by the CID who works five days a week from 08h00 in the morning until 16h30 in the afternoon. In addition to the 6 permanent staff members, PECID also employs casual staff daily to assist the PET team. Every day our employees is issued with personal protective equipment such as reflective jackets with our name on, traffic cones and red warning flags before they start their duties. Safety is always a high priority especially due to large traffic volume through the area. The team is required to do mowing, pick up litter, sweep the streets, do recycling of certain items but they are also encouraged to report and damages in the area such as broken drain covers, graffiti, blocked drains or any other items that needs attention from the city departments.

PECID is divided into 5 zones with a certain number of days allocated to each zone depending on the size of the zone. This ensures that our cleaning team can get to every zone within a two-week period. At the end of 2025 a contractor will be appointed to continue the work of the PET team as a more advanced work will be required to do for the current staff is not equipped. The aim of this is to improve the cleaning performance of the CID and allow for better management.

The CID is committed to promoting a cleaner and more sustainable environment through a range of initiatives. These include encouraging joint cleaning campaigns with property owners and Natures Connect by organizing collaborative cleanup days. The CID also plans to install appropriate signage, in cooperation with the Solid Waste Department, to promote responsible waste management. Environmental protection efforts will extend to engaging with relevant water authorities to address upstream dumping in the Black River Canal, which contributes to high levels of E. coli downstream. Additional rubbish bins will be requested for key public areas to reduce littering, and a "Keep Paarden Eiland Clean" campaign will be launched, supported by visible signage of the cities "Bingo" theme throughout the area.

Maintenance

Several projects have been launched over the past 5 years that have uplifted the area and contributed to beautification and were completed successfully. The projects are as follows:

- The upgrade of Nautilus Park and the Park Extension.
- The upgrading of the dilapidated section next to Transvaal Park. Gabion stone and Yucca plants was used.
- Beautification on the large open space corner Industry and Dorsetshire Street. Small stones and Yucca plants used.
- Beautification on the corner Paarden Eiland and Section Street. Small stones and Yucca plants used.
- Beautification on the corner Neptune and Carlisle Street. Small stones, Gabion stones and Yucca plants used.
- Beautification on the corner of Service Road and Marine Drive. Small stones and wooden poles used to prevent illegal parking.
- New signboards on Nautilus and Bermuda Parks. The field was used for a soccer field, and the signage allows Law Enforcement to act against anyone found abusing the area.
- Warning signs issued to businesses regarding car jamming in the area. Made by PECID and distributed freely to businesses to put up and warn their customers.
- Beautification on the corner of Shropshire and Section Street. Yucca plants used to improve the open piece of land.

Further to the above, PECID acquired new equipment which will allow us to improve our service to our property owners. This includes a heavy-duty lawnmower which allows us to cut large open spaces and thereby assisting our partners at the City of Cape Town. Because of the speedy growth of trees in our area and the need to keep them in decent shape, PECID has also required a large tree and hedge trimmers to be used only with permission from the relevant department.

In order to secure our items, a wooden shed was erected and serves as a storeroom that is locked and monitored via a camera 24/7. Because of the damage done to some of our infrastructure, we had to call in contractors to assist us such as when the ranch fence in Service Road was knocked over and the N1 fence ripped open by a vehicle accident. The fence along the N1 had also fallen into a state of disarray but was repaired and upgraded with funds supplied by PECID. With the implementation of the maintenance technician, PECID will be taking over more of the repairs within our area and will thereby be supporting the City of Cape Town's infrastructure departments. Where larger maintenance is identified, request is sent to the city via C3 and email for assistance.

Future projects planned for the next five years:

- Upgrade to the intersection at Puma and Section Street by putting down stones and Yucca plants.
- Re-taring of Industry Street pavement.
- Upgrading the verge next to President Kruger Street by planting local trees and water wise plants.
- Installing benches and areas of relaxation throughout Paarden Eiland mostly on open fields to accommodates employees in the area with a place to have lunch.
- Re-painting of bollards and pavements as per agreement with RIM (Road Infrastructure Management)
- Upgrade of the road reserve in Paarden Eiland Road which will include the use of large stones to prevent illegal parking opposites Motus.

The Maintenance and Cleansing services as planned are also in support of the delivery of basic services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the Objective 4 of the IDP (Well managed and modernized infrastructure to support economic growth) specifically objective 4.7 promoting cleanliness and addressing illegal dumping. The PECID will work closely with the City of Cape Town regarding solid waste objective 4.5 (excellence in waste service delivery programme) and 4.6 (waste minimisation and recycling program).

The cost of the proposed maintenance and cleansing service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Maintenance	R 156 000	R 165 360	R 180 280	R 191 100	R 202 560	R 895 300
Cleaning	R 32 000	R 35 000	R 61 750	R 64 840	R 68 100	R 261 690
Project: Additional cleaning	R 250 000	R 250 000	R 0	R 0	R 0	R 500 000
TOTAL	R 376 000	R 450 360	R 242 030	R 255 940	R 270 660	R 1 656 990

Environmental Development

Our environmental partner, Natures Connect, has also played a huge role in the maintenance and monitoring of the flood land which borders or footprint. Their efforts have ensured that animals such as bats, birds and even a small cape grysbok have returned to the area finding shelter in a once neglected space. They do regular water inspections and then provide us with the state of our waterbodies in the area. Over and above the animals, Natures Connect has also been instrumental in ensuring plant species that has been neglected and/or died out return to the area. Their engaging in planting projects has seen threatened species return to the area quickly and with their focus on training children they are busy ensuring that the future remains positive for the Zoarvlei wetlands. PECID will continue our relationship with the biodiversity group by means of the following:

- Maintain greening initiatives and assist Natures Connect to expand our input to local schools.
- Encourage the clearing of alien vegetation within the footprint but also in the Zoarvlei area.
- Continue to support the Friends of Rietvlei and surrounds with monthly information.
- Assist with fire prevention and monitoring in the Zoarvlei area.
- Encouraging planting waterwise plants and maintaining the Nautilus Park.
- Offer to assist clients with the maintenance of their gardens.
- Partner with Parks Department to improve open spaces.



The P.E.T. team has also started with a recycling project with the aim on glass, plastic and metal, the three components that we have an overload of in the PECID area. The recycling project will be suggested to property and business owners with the aim of getting them all on board and in line with the Solid Waste plan for 2027. Although we are currently on a low percentage of recycling, our implementation plan makes provision for reaching an increased number by midterm of the following five years. To support recycling efforts in Paarden Eiland, property owners will be invited to participate in recycling initiatives such as awareness information provided by Solid Waste via our media platforms aimed at fostering positive growth in this area.



The Environmental Development as planned are in support of the delivery of services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the objective 4.5 (excellence in waste service delivery program) and 4.6 (waste minimisation and recycling program).

The cost of the proposed Environmental Development service during the five-year term is summarised below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Environmental Development	R 362 000	R 378 000	R 425 500	R 448 500	R 473 500	R 2 087 500
Project: Greening and Beautification Initiative	R 150 000	R 150 000	R 0	R 0	R 0	R 300 000
TOTAL	R 512 000	R 528 000	R 425 500	R 448 500	R 473 500	R 2 387 500

Promotion of Social and Economic Development

Social development

Because of the situation surrounding Paarden Eiland with regards to displaced people who does not want any form of assistance relocating to safes paces, PECID is experiencing scrap collectors daily. These collectors have been offered assistance on several occasions as far as housing is concerned but they have been refusing to accept as they choose to live in the displaced areas around Paarden Eiland. In some cases, it was found that these desperate people were looking for employment and PECID was proud to place 50 of these street dwellers on their casual workers list which allows them to earn R750 per month for three shifts worked. This has also helped to return some form of pride and dignity to these people that mainly sleeps on the streets around Paarden Eiland.

Because assistance is generally refused by the displaced in Paarden Eiland, PECID has reached out to the CCT and asked for permission to lend social assistance to the Brooklyn/Rugby areas. With the permission granted, PECID proceeded to make donations to the Brooklyn Children's Hospital as well as Huis Ria Abel for the aged. During the following 5 years, PECID aim to extend their social outreach to more beneficiaries within the Brooklyn/Rugby areas. The budget has already been realigned to implement an increase for this purpose.



Christmas party for the children at the Brooklyn Chest Hospital

PECID does not have regular horse card problems in our area, but we have regular displaced people looking for scrap to sell. Following interaction with these displaced people and their unwillingness to be helped by the City's social services, the CID has reached out to NGOs such as The Woman's VLV and the Department of Social Works to determine where we can be of assistance. Based on what we have found, over the next five years PECID will increasingly be focusing Brooklyn area and supporting children in schools, hospitals, and clinics within the area, recognizing their vulnerability due to the rising use of narcotics and the resulting loss of parental support. In hospitals, children will be provided with clothing and food items, as these are identified as key needs. For school children, PECID will launch educational marketing campaigns focused on safety, environmental awareness, and animal care. These campaigns will primarily involve the distribution of informative leaflets, with guest speakers arranged where possible to reinforce the messaging. In support of the elderly, PECID will supply goods to assist with fundraising efforts during fete days, helping old age homes generate additional income. Furthermore, arrangements will be made to bring animals to these facilities as a form of therapeutic engagement for the elderly residents.

Economic development

To encourage economic development in our area the CID will continue to employ casual staff daily to assist our cleaning team. The CID will launch a give responsibly campaign aimed at giving to registered NGO's and care centers that give to the person on the street instead of giving directly at the traffic lights. PECID has a lot of scrap being dumped daily and, in most cases, this scrap is being passed on to the scrap collectors who in turn become a nuisance in the area and contribute to traffic building up. PECID will continue to discourage companies from giving their scrap to the collectors but instead deliver it to the recycling location from where they use the money gained to donate to NGO's and care centers. Any money received from recycling will in future go towards the assistance of children in need in the Brooklyn area. Our commitment to the improvement of people's lives encourages us to firstly give our local community and previously disadvantaged people the first option when we are making purchases.

The Environmental Development as planned are in support of the delivery of services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the objective 4.5 (excellence in waste service delivery program) and 4.6 (waste minimisation and recycling program).

The cost of the proposed Social and Economic development service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Social and Economic Development	R 15 000	R 16 000	R 20 000	R 20 000	R 20 000	R 91 000
TOTAL	R 15 000	R 16 000	R 20 000	R 20 000	R 20 000	R 91 000

Communication

The focus will be on communicating with the members, businesses and property owners within the PECID and will be done as follows:

- Maintaining an informative website. PECID has a Facebook page where information and good news is shared.
- Participating in surveys and other Economic Development initiatives in partnership with the City's Enterprise and Investment Dept. PECID assist by informing property owners and ratepayers of any initiatives and encourage to take part.
- Promoting PECID amongst the local businesses and industries via a business directory on the CID webpage.
- Promote community pride through the initiatives of the PECID in making the area cleaner and safer.
- PECID will have a dedicated WhatsApp group to quickly inform ratepayers of any urgent matters in the area.

Marketing

- Distributing PECID information flyers reflecting the initiatives PECID. This will be done as the budget for marketing and communication has been split to allow us to do both electronic and hard copy communication/marketing in the area.
- Promoting PECID through high visibility branding on patrol vehicles and welcoming signboards at the entrances to Paarden Eiland.
- Promoting PECID through high visibility uniforms with PECID branding for the patrol officers and cleaners.

The cost of the proposed Communication during the five-year term is summarised below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Communication	R 5 000	R 5 000	R 5 300	R 5 655	R 6 000	R 26 955
Marketing and promotions	R 25 000	R 27 000	R 28 620	R 30 300	R 32 120	R 143 040
TOTAL	R 30 000	R 32 000	R 33 920	R 35 955	R 38 120	R 169 995

Financial Impact of the CID

The CID By-law permits the application of differentiated additional rates based on property categories. Accordingly, both residential and non-residential properties within the CID are subject to distinct additional rates, as outlined in Section 22 of the By-law and aligned with the Municipal Property Rates Act.

Future development plans for Paarden Eiland reflect a strategic shift from its traditional industrial character to a more integrated urban environment. This transformation is supported by rezoning initiatives that enable mixed-use developments, including residential and commercial properties. Notable projects such as Maritime Place exemplify this trend, offering modern living spaces and amenities while preserving the area's historical and industrial charm.

The Expenditure Budget for each year of the Business Plan:

YEAR	TOTAL EXPENDITURE	REVENUE (Funding Source: Additional Rates)	REVENUE (Other Funding Source: Accumulated Surplus)	% INCREASE IN THE ADDITIONAL RATES REQUIREMENT
1	R7 938 525	R7 418 525	R520 000	7%
2	R8 413 635	R7 863 635	R550 000	6%
3	R8 435 455	R8 335 455	R100 000	6%
4	R8 935 580	R8 835 580	R100 000	6%

5	R9 465 715	R9 365 715	R100 000	6%
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In line with the City's CID By-law, the Management Body is required to review the proposed annual budget for each successive financial year by the date and in the format required by the City based on the specific needs of the area as set out in the Business Plan. The budget is funded by an additional property rate levied on the municipal valuation of all properties within the CID boundary.

The property rate is calculated by the City annually during the City's budget process. The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the budget total with the total municipal valuation of properties in the CID.

The impact on individual property owners in the outer years of the CID term may vary due to valuation fluctuations caused by successful valuation objections, subdivisions, new developments, court amendments, implementation of a new General Valuation Roll or Supplementary Valuation roll causing the CID budget to be spread over an increased or reduced total municipal valuation base. As a general principle, the anticipated annual increase in the additional rate within a CID is aligned with the approved annual budget of the CID.

Property owners who receive a full or partial rates rebate will not pay additional rates.

The budget and additional rates` are approved by Council with the City's budget and is applicable over a financial year, which starts on 1 July.

Individual contributions for residential and non-residential properties can be calculated as follows:

1. Municipal valuation x R 0.XXXXXXX = Annual contribution (VAT excl.) – Note: R 0.XXXXXXX represents the approved CID additional property rate.
2. Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)
3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

Proposed Management Structure

The PECID is managed by a board of Directors, elected by the members of the PECID at the preceding year's Annual General Meeting (AGM). The Board of Directors consists of property owners within PECID and a political representative from the CCT attending board meetings as an observer. Membership of the Company is available at no additional cost to property owners within the PECID footprint. The Board manages a Non-Profit company (NPC) which is responsible for the management of the CID, within the framework of the approved business plan and oversees the implementation thereof.

Elected Board members take responsibility for the various portfolios in the company and regular board meetings (once every three months) allow the directors to review current operations and apply corrective measures as required. The PECID board can call a meeting at any time when additional meetings are required to address important matters.

The Board has appointed service providers with the necessary contracts in place to manage the day-to-day operations within the PECID. The supplementary and enhanced services provided by the PECID represent the actual needs of the area according to the vision of the property owners for the area. The services provided are decided upon by the property owners as CIDs are driven by property owners.

The PECID is managed by a PECID manager appointed by the Board to oversee the day-to-day delivery of the additional services as well as attending to all the administrative legalities of a CID according to the Business plan.

All the above is subject to monitoring and oversight by various departments in the CCT. The CID Branch also advises, monitors, oversees and provides guidance on administrative, financial, operational and governance compliance.

An AGM is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

Permissible Amendments to the Business Plan without Further Consent

If a determination is made to affect a material alteration to the geographical boundaries of the CID, such alteration shall be implemented in accordance with the formal process in Section 26 of the CID By-law. If an amendment to the geographical boundaries of a CID is deemed non-

material and does not alter the terms of liability or the quantum of the additional rate levied, such amendment shall be undertaken in compliance with Section 25 of the City Improvement District By-law, 2023.

Where additional services are necessitated through collaboration with municipal departments, and such services are not expressly provided for in the motivation report but is deemed as enhanced and/or supplementary municipal services, the business plan may be amended without further consent, provided that the amendment is non-material and the process prescribed under Section 25 of the CID By-law is duly followed.

There are currently no further plans to investigate or explore significant changes to the strategy or operations of the PECID and therefore none are noted the list of all rateable properties within the CID.

List of all Rateable Properties within the CID as Annexure A

A list of all the rateable properties within the PECID is attached as Annexure A.



PAARDEN EILAND CITY IMPROVEMENT DISTRICT (PECID) 5 YEAR IMPLEMENTATION PLAN 1st July 2026 to 30th June 2031

MANAGEMENT AND OPERATIONS											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1	→					Manager and Board	Operational	Service providers to be appointed by means of a well documented fair, equitable, transparent and competitive process. Review service provider appointment in last year of contract period by means of a well documented fair, equitable, transparent and competitive process.
2	Appointment of suitably qualified staff	Appointed suitably qualified staff	Year 1	→				→	Manager and Board	Operational	Well documented recruitment and selection process. For contracted staff, review staff contracts in last year of contract period.
3	Appoint an auditor	IRBA registered auditor appointed	Year 1	→					Manager and Board	Operational	IRBA registered auditor appointed at the AGM.
4	Board meetings	Quarterly Board meetings.	Quarterly	4	4	4	4	4	Manager and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.
5	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Manager	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.
6	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually	1	1	1	1	1	Manager and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
7	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to City	Annually	1	1	1	1	1	Manager	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.
8	Review arrears list	Report arrears to board	Quarterly	4	4	4	4	4	Manager	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
9	Annual feedback to members at AGM	Host legally compliant AGM	Annually	1	1	1	1	1	Manager and Board	Board	Host successful AGM before 31 December.
10	Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
11	CIPC Compliance • Annual Returns	Submit Annual Returns to CIPC within 30 business days of company registration date	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
12	CIPC Compliance • Directors change • Auditors change • Company Secretary	Submit amendments to CIPC within 10 business days of the change	Ad-hoc	→	→	→	→	→	Manager and Board	Operational	Submit proof of submission to CID Branch.
13	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding issues	Monthly	12	12	12	12	12	Manager and Board	Operational	Follow up with sub-council in respect of outstanding service requests
14	Participate in the review / development of the City's Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1	1	1	1	1	Manager and Board	Operational	October to February of every year.
15	Participate in the City's Capital and Operating Budgets process	Annual submissions to Subcouncil Manager.	Annually	1	1	1	1	1	Manager and Board	Operational	By September of each year.
16	Maintain NPC membership	Up to date NPC membership register	Ad-hoc	→	→	→	→	→	Manager and Board	Operational	Maintain up to date membership list on website.
17	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5					1	Manager and Board	Operational	Prepare a new business plan in the last year of term.
18	Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	Manager and Board	Operational	Upload Tax Compliance Status via the eServices portal.
19	Adjustment Budget	Board approved adjustment budget	Annually	1	1	1	1	1	Manager and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.
20	First Board meeting post AGM	Allocate portfolios, elect Chairperson, sign Declaration of Interest, complete POPIA declaration	Annually	1	1	1	1	1	Manager and Board	Operational	All new directors to receive relevant documents.
21	Register with the Information Regulator of South Africa	Compliance with Information Regulator of South Africa	Year 1	→					Manager and Board	Operational	

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
22	VAT reconciliation and tax returns	Bi-monthly VAT returns and annual tax returns submitted to SARS on time	Bi-monthly	6	6	6	6	6	Manager and Board	Operational	
23	At least 90% of the approved budget is spent on each line item relating to the capital budget	Total capital expenditure as a percentage of total capital budget	Year 1- Year 5	→	→	→	→	→	Manager and Board	Annual Report	Total spend for each capital line item must exceed 90%
24	At least 90% of the approved budget is spent on each line item relating to the core services budget	Total core services (public safety, cleaning and maintenance, environmental and social development) expenditure as a percentage of total core services budget	Year 1- Year 5	→	→	→	→	→	Manager and Board	Annual Report	Total spend for each core services line item must exceed 90%
25	At least 90% of the approved budget is spent on each line item relating to the project budget	Total project expenditure as a percentage of total project budget	Year 1- Year 5	→	→	→	→	→	Manager and Board	Annual Report	Total spend for each project line item must exceed 90%

PUBLIC SAFETY											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Local Authority and existing Public Safety service provider using their experience as well as available crime statistics
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s)	Year 1	→					Board	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services and CCTV Monitoring through a fair, equitable, transparent and competitive process
3	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
4	Record Public Safety Incidents	Up to date public safety incident records	Ad-hoc	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
5	CID participation in joint operations	Participated in joint operations	Ad-hoc	1	1	1	1	1	Manager and Service Provider	Annual Report where applicable	Participation in joint operations dependent on the public safety needs of the area
6	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Daily	→	→	→	→	→	Manager and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches
7	Participate in local safety forums	Attend local safety forums	Quarterly	4	4	4	4	4	Manager and Service Provider	Operational	Participate in existing Neighbourhood Watch, Community Police Forum, other CIDs and SAPS meetings
8	Application to be submitted to secure Law Enforcement Officer	Application submitted to the CCT	Annually	1	1	1	1	1	Manager	Operational	Contact Law Enforcement Department by February of every year. Contract concluded by April of every year
9	Deploy Law Enforcement Officer/s in support of the Public Safety strategy and management plan	Law Enforcement Officers deployed in CID	Daily	→	→	→	→	→	Manager and City of Cape Town	Operational	
10	Plan deployment of CCTV cameras	CCTV Camera deployment included in Public Safety strategy and management plan	Ongoing	→	→	→	→	→	Board, Manager and Service Provider	Board and Operational	
11	Register CCTV Cameras with the CCT	Cameras registered with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	
12	Monitor CCTV Cameras	Monitoring of CCTV Cameras by appropriately qualified service providers.	Daily	→	→	→	→	→	Manager	Operational	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.

MAINTENANCE AND CLEANSING											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Appoint a maintenance and cleansing service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a maintenance and cleansing service provider(s) through a fair, equitable, transparent and competitive process
3	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing services by the appointed service provider and evaluate levels of service provided.
4	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request
5	Cleaning of all streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Daily	→	→	→	→	→	Manager	Operational Annual Report	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request
6	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ad-hoc	→	→	→	→	→	Manager	Operational	Follow up with sub-council in respect of outstanding CCT service requests
7	Combat Illegal dumping	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with relevant department in respect of outstanding CCT service requests
8	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request
9	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request
10	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY Y per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
11	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure b. Roads and Stormwater infrastructure c. Road markings d. Grass cutting in Public Open Spaces incl. Parks e. Street furniture	Completed minor maintenance to CCT infrastructure	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance
12	Identify problems, required maintenance or damage to CCT infrastructure and report to relevant department including: a. Street lighting b. Water and Sanitation c. Roads and Stormwater d. Traffic signals and road markings e. Public Open Spaces incl. Parks	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager	Operational, Board and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests

ENVIRONMENTAL DEVELOPMENT											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY Y per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint an environmental development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint an environmental development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the environmental development management plan	Approved environmental development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide environmental development services by the appointed or existing service provider and evaluate levels of service provided.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
4	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Urban Waste Management Law Enforcement
5	Implement a Recycling programme	Recyclable waste collected	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff.
6	Install public recycling bins	Public recycling bins installed	Ad-hoc	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff in partnership with the City
7	Implement and maintain landscaping projects	Landscaping projects implemented and maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
8	Install and maintain street furniture	Street furniture maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
9	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	
10	Improve green urban environment	Green urban environment	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.
11	Monitor environmental health of waterways	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

SOCIAL AND ECONOMIC DEVELOPMENT											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Review and approve the social and economic development management plan	Approved social and economic development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide social and economic development services by the appointed or existing service provider and evaluate levels of service provided.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENC Y per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
3	Monitor and review implementation of informal trading plans in support of economic development	Managed informal trading	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	When applicable
4	Promote Social Development awareness	Quarterly awareness campaign through newsletters or website	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Social Development & Early Childhood Development Directorate and social welfare organisations
5	Work in conjunction with local social welfare and job creation organisations and develop the delivery of the supplementary services to improve the urban environment	Job creation through social intervention	Ongoing	→	→	→	→	→	Manager and social welfare organisations	Annual Report	Partner with CCT Social Development and social welfare organisations
6	Provide social services	Social service to recipients	Ongoing	→	→	→	→	→	Manager and Social Worker	Board and Annual Report	

COMMUNICATION AND MARKETING											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENC Y per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Review and approve the communication management plan	Approved communication strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide communication services by the appointed or existing service provider and evaluate levels of service provided.
3	Maintain Website	Up to date website	Ad-hoc	→	→	→	→	→	Manager	Board	In terms of CCT CID Policy requirements
4	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Manager	Operational and Annual Report	Including use of social media platforms
5	Regular interaction with property and business owners	Feedback on interactions	Ongoing	→	→	→	→	→	Manager	Operational	
6	CID information signage	Clearly identifiable CID signage	Ad-hoc	→	→	→	→	→	Manager	Operational	Signage to be visible and maintained with CCT approval



PAARDEN EILAND CITY IMPROVEMENT DISTRICT (PECID)

5-YEAR TERM BUDGET

1 July 2026 to 30 June 2031

	2026/27		2027/28		2028/29		2029/30		2030/31	
	R		R		R		R		R	
INCOME										
Income from additional rates	-7 418 525	93.4%	-7 863 635	93.5%	-8 335 455	98.8%	-8 835 580	98.9%	-9 365 715	98.9%
Other: Accumulated surplus	-520 000	6.6%	-550 000	6.5%	-100 000	1.2%	-100 000	1.1%	-100 000	1.1%
TOTAL INCOME	-7 938 525	100.0%	-8 413 635	100.0%	-8 435 455	100.0%	-8 935 580	100.0%	-9 465 715	100.0%
EXPENDITURE										
Employee-related	1 502 610	18.9%	1 592 765	18.9%	1 688 735	20.0%	1 790 066	20.0%	1 897 545	20.0%
Salaries and wages	1 206 100		1 278 465		1 355 175		1 436 486		1 522 744	
PAYE, UIF and SDL	193 000		204 580		217 255		230 290		244 110	
COIDA	3 000		3 180		3 370		3 575		3 791	
Bonus	100 510		106 540		112 935		119 715		126 900	
Core business	4 338 800	54.7%	4 597 426	54.6%	4 933 821	58.5%	5 278 759	59.1%	5 642 219	59.6%
Cleansing services	32 000		35 000		61 750		64 840		68 100	
Environmental upgrading	362 000		378 000		425 500		448 500		473 500	
Law enforcement officers	283 800		303 666		324 925		347 671		372 011	
Public safety	2 360 000		2 501 600		2 651 696		2 860 798		3 079 448	
Public Safety - CCTV monitoring	1 130 000		1 197 800		1 269 670		1 345 850		1 426 600	
Social upliftment	15 000		16 000		20 000		20 000		20 000	
Urban maintenance	156 000		165 360		180 280		191 100		202 560	
Depreciation	307 500	3.9%	324 300	3.9%	277 500	3.3%	264 500	3.0%	256 500	2.7%
Repairs & Maintenance	310 000	3.9%	330 000	3.9%	350 000	4.1%	350 000	3.9%	350 000	3.7%
General expenditure	737 059	9.3%	783 235	9.3%	835 335	9.9%	887 188	9.9%	938 480	9.9%
Accounting and taxation fees	90 000		95 400		101 125		107 195		113 630	
Advertising costs	8 000		8 480		9 000		9 540		10 120	
Auditors' remuneration	26 800		28 408		30 110		31 920		33 840	
Bank charges	9 000		9 540		10 110		10 720		11 360	
Catering and food	15 000		15 900		16 855		17 870		18 949	
Cleaning costs	6 000		6 360		6 745		7 150		7 580	
Communication	5 000		5 000		5 300		5 655		6 000	
Computer expenses	10 000		10 600		11 235		11 910		12 630	
Contingency / Sundry	10 759		10 567		15 000		16 833		15 000	

	2026/27		2027/28		2028/29		2029/30		2030/31	
Donations	500		500		500		500		500	
Insurance	100 000		107 000		114 490		122 505		131 079	
Marketing and promotions	25 000		27 000		28 620		30 300		32 120	
Meeting expenses	5 000		5 500		6 050		6 655		7 320	
Motor vehicle expenses	55 000		57 500		60 000		62 500		65 000	
Office rental	180 000		192 600		204 160		216 410		229 403	
Printing / stationery / photographic	13 000		13 780		14 605		15 480		16 400	
Protective clothing	25 000		26 500		28 090		29 775		31 570	
Refreshments and teas	15 000		15 900		16 855		17 870		18 999	
Secretarial duties	8 000		8 000		8 500		8 500		8 500	
Telecommunication	40 000		42 400		44 945		47 645		50 500	
Utilities (not CCT)	90 000		96 300		103 040		110 255		117 980	
Projects	400 000	5.0%	400 000	4.8%	-	0.0%	-	0.0%	-	0.0%
Additional Cleansing	250 000		250 000		-		-		-	
Greening and Beautification Initiative	150 000		150 000		-		-		-	
Capital expenditure (PPE)	120 000	1.5%	150 000	1.8%	100 000	1.2%	100 000	1.1%	100 000	1.1%
CCTV / LPR cameras	100 000		150 000		100 000		100 000		100 000	
Computer equipment	20 000		-		-		-		-	
Rolling bad debt reserve 3%	222 556	2.8%	235 909	2.8%	250 064	3.0%	265 067	3.0%	280 971	3.0%
TOTAL EXPENDITURE	7 938 525	100.0%	8 413 635	100.0%	8 435 455	100.0%	8 935 580	100.0%	9 465 715	100.0%

BUDGET (SURPLUS) / SHORTFALL

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GROWTH: EXPENDITURE

6.8%

6.0%

0.3%

5.9%

5.9%

GROWTH: ADD RATES REQUIRED

7.0%

6.0%

6.0%

6.0%

6.0%

Income from additional rates for 2025/26	-6 933 200
Total Expenditure Budget for 2025/26	7 433 200

LIST OF RATEABLE PROPERTIES WITHIN THE PAARDEN EILAND CID						
Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	4	ACETON ROAD	PAARDEN EILAND		13522	17368
NON-RESIDENTIAL	4	AMPHION STREET	PAARDEN EILAND		1062829	17764
NON-RESIDENTIAL	5	AMPHION STREET	PAARDEN EILAND		13594	17587
NON-RESIDENTIAL	6	AMPHION STREET	PAARDEN EILAND		13412	16985
NON-RESIDENTIAL	8	AMPHION STREET	PAARDEN EILAND		13413	16986
NON-RESIDENTIAL	11	AMPHION STREET	PAARDEN EILAND		13586	17574
NON-RESIDENTIAL	5	AUCKLAND STREET	PAARDEN EILAND		297909	158155
NON-RESIDENTIAL	6	AUCKLAND STREET	PAARDEN EILAND		13649	17710
NON-RESIDENTIAL	8	AUCKLAND STREET	PAARDEN EILAND		205270	17747
NON-RESIDENTIAL	11	AUCKLAND STREET	PAARDEN EILAND		13390	16900
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	1	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	2	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	3	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	4	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	5	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	6	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	7	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	8	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	9	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	10	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	11	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	12	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	18	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	19	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	20	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	22	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	23	76564	110367
NON-RESIDENTIAL	12	AUCKLAND STREET	PAARDEN EILAND	24	76564	110367
NON-RESIDENTIAL	13	AUCKLAND STREET	PAARDEN EILAND		13391	16901
NON-RESIDENTIAL	15	AUCKLAND STREET	PAARDEN EILAND		13392	16904
NON-RESIDENTIAL	16	AUCKLAND STREET	PAARDEN EILAND		412453	159947
NON-RESIDENTIAL	17	AUCKLAND STREET	PAARDEN EILAND		450014	166057
NON-RESIDENTIAL	18	AUCKLAND STREET	PAARDEN EILAND		439956	161559
NON-RESIDENTIAL	22	AUCKLAND STREET	PAARDEN EILAND	1	300125	159014

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	22	AUCKLAND STREET	PAARDEN EILAND	2	300125	159014
NON-RESIDENTIAL	22	AUCKLAND STREET	PAARDEN EILAND	3	300125	159014
NON-RESIDENTIAL	22	AUCKLAND STREET	PAARDEN EILAND		300125	159014
NON-RESIDENTIAL	24	AUCKLAND STREET	PAARDEN EILAND		333854	159012
NON-RESIDENTIAL	25	AUCKLAND STREET	PAARDEN EILAND		227495	155373
NON-RESIDENTIAL	26	AUCKLAND STREET	PAARDEN EILAND		300124	159013
NON-RESIDENTIAL	27	AUCKLAND STREET	PAARDEN EILAND		13689	17772
NON-RESIDENTIAL	28	AUCKLAND STREET	PAARDEN EILAND		13515	17303
NON-RESIDENTIAL	29	AUCKLAND STREET	PAARDEN EILAND		13383	16880
NON-RESIDENTIAL	30	AUCKLAND STREET	PAARDEN EILAND		13516	17304
NON-RESIDENTIAL	31	AUCKLAND STREET	PAARDEN EILAND		13384	16881
NON-RESIDENTIAL	32	AUCKLAND STREET	PAARDEN EILAND		13578	17556
NON-RESIDENTIAL	33	AUCKLAND STREET	PAARDEN EILAND		13537	17407
NON-RESIDENTIAL	34	AUCKLAND STREET	PAARDEN EILAND		13579	17557
NON-RESIDENTIAL	36	AUCKLAND STREET	PAARDEN EILAND		13624	17673
NON-RESIDENTIAL	40	AUCKLAND STREET	PAARDEN EILAND		13662	17724
NON-RESIDENTIAL	44	AUCKLAND STREET	PAARDEN EILAND		13632	17681
NON-RESIDENTIAL	48	AUCKLAND STREET	PAARDEN EILAND		13622	17670
NON-RESIDENTIAL	49	AUCKLAND STREET	PAARDEN EILAND		13534	17396
NON-RESIDENTIAL	51	AUCKLAND STREET	PAARDEN EILAND		13596	17600
NON-RESIDENTIAL	53	AUCKLAND STREET	PAARDEN EILAND		13530	17388
NON-RESIDENTIAL	54	AUCKLAND STREET	PAARDEN EILAND		13673	17739
NON-RESIDENTIAL	55	AUCKLAND STREET	PAARDEN EILAND		13714	17859
NON-RESIDENTIAL	56	AUCKLAND STREET	PAARDEN EILAND		13721	17888
NON-RESIDENTIAL	66	AUCKLAND STREET	PAARDEN EILAND		13701	17819
NON-RESIDENTIAL	74	AUCKLAND STREET	PAARDEN EILAND		13599	17605
NON-RESIDENTIAL	75	AUCKLAND STREET	PAARDEN EILAND		13658	17719
NON-RESIDENTIAL	80	AUCKLAND STREET	PAARDEN EILAND		111800	155086
NON-RESIDENTIAL	85	AUCKLAND STREET	PAARDEN EILAND		246975	157051
NON-RESIDENTIAL	87	AUCKLAND STREET	PAARDEN EILAND	1	13659	17720
NON-RESIDENTIAL	87	AUCKLAND STREET	PAARDEN EILAND	2	13659	17720
NON-RESIDENTIAL	87	AUCKLAND STREET	PAARDEN EILAND	3	13659	17720
NON-RESIDENTIAL	87	AUCKLAND STREET	PAARDEN EILAND	4	13659	17720
NON-RESIDENTIAL	87	AUCKLAND STREET	PAARDEN EILAND	5	13659	17720
NON-RESIDENTIAL	87	AUCKLAND STREET	PAARDEN EILAND	6	13659	17720
NON-RESIDENTIAL	87	AUCKLAND STREET	PAARDEN EILAND	7	13659	17720

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	87	AUCKLAND STREET	PAARDEN EILAND		13659	17720
NON-RESIDENTIAL	16A	AUCKLAND STREET	PAARDEN EILAND	2	228887	152928
NON-RESIDENTIAL	16A	AUCKLAND STREET	PAARDEN EILAND	3	228887	152928
NON-RESIDENTIAL	16A	AUCKLAND STREET	PAARDEN EILAND	4	228887	152928
NON-RESIDENTIAL	16A	AUCKLAND STREET	PAARDEN EILAND	5	228887	152928
NON-RESIDENTIAL	16A	AUCKLAND STREET	PAARDEN EILAND	6	228887	152928
NON-RESIDENTIAL	16A	AUCKLAND STREET	PAARDEN EILAND	8	228887	152928
NON-RESIDENTIAL	16A	AUCKLAND STREET	PAARDEN EILAND	10	228887	152928
NON-RESIDENTIAL	16A	AUCKLAND STREET	PAARDEN EILAND	11	228887	152928
NON-RESIDENTIAL	16A	AUCKLAND STREET	PAARDEN EILAND	12	228887	152928
NON-RESIDENTIAL	49A	AUCKLAND STREET	PAARDEN EILAND		105654	143854
NON-RESIDENTIAL	16	BERMUDA DRIVE	PAARDEN EILAND		13470	17197
NON-RESIDENTIAL	22	BERMUDA DRIVE	PAARDEN EILAND		13475	17204
NON-RESIDENTIAL	12	BERMUDA STREET	PAARDEN EILAND		13619	17658
NON-RESIDENTIAL	8	BLOEMFONTEIN STREET	PAARDEN EILAND		13694	17801
NON-RESIDENTIAL	3	BRIDGEWATER STREET	PAARDEN EILAND		13446	17104
NON-RESIDENTIAL	5	BRIDGEWATER STREET	PAARDEN EILAND		13447	17105
NON-RESIDENTIAL	7	BRIDGEWATER STREET	PAARDEN EILAND		13449	17108
NON-RESIDENTIAL	8	BRIDGEWATER STREET	PAARDEN EILAND		13652	17713
NON-RESIDENTIAL	9	BRIDGEWATER STREET	PAARDEN EILAND		13450	17109
NON-RESIDENTIAL	13	BRIDGEWATER STREET	PAARDEN EILAND		13631	17680
NON-RESIDENTIAL	14	BRIDGEWATER STREET	PAARDEN EILAND		228220	155900
NON-RESIDENTIAL	15	BRIDGEWATER STREET	PAARDEN EILAND		245587	150994
NON-RESIDENTIAL	18	BRIDGEWATER STREET	PAARDEN EILAND		13685	17760
NON-RESIDENTIAL	19	BRIDGEWATER STREET	PAARDEN EILAND		13565	17471
NON-RESIDENTIAL	1	CALCUTTA STREET	PAARDEN EILAND		13464	17159
NON-RESIDENTIAL	9	CALCUTTA STREET	PAARDEN EILAND		13618	17657
NON-RESIDENTIAL	5	CARLISLE STREET	PAARDEN EILAND		13423	17045
NON-RESIDENTIAL	6	CARLISLE STREET	PAARDEN EILAND		13600	17607
NON-RESIDENTIAL	9	CARLISLE STREET	PAARDEN EILAND		13425	17047
NON-RESIDENTIAL	12	CARLISLE STREET	PAARDEN EILAND		416884	17997
NON-RESIDENTIAL	14	CARLISLE STREET	PAARDEN EILAND		74843	107885
NON-RESIDENTIAL	15	CARLISLE STREET	PAARDEN EILAND		13428	17050
NON-RESIDENTIAL	18	CARLISLE STREET	PAARDEN EILAND		13610	17641
NON-RESIDENTIAL	23	CARLISLE STREET	PAARDEN EILAND		13432	17054
NON-RESIDENTIAL	24	CARLISLE STREET	PAARDEN EILAND	7	442504	165763

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	24	CARLISLE STREET	PAARDEN EILAND	8	442504	165763
NON-RESIDENTIAL	24	CARLISLE STREET	PAARDEN EILAND	9	442504	165763
NON-RESIDENTIAL	24	CARLISLE STREET	PAARDEN EILAND		442504	165763
NON-RESIDENTIAL	29	CARLISLE STREET	PAARDEN EILAND		74852	107899
NON-RESIDENTIAL	32	CARLISLE STREET	PAARDEN EILAND		13692	17793
NON-RESIDENTIAL	34	CARLISLE STREET	PAARDEN EILAND		13764	17993
NON-RESIDENTIAL	45	CARLISLE STREET	PAARDEN EILAND		13601	17608
NON-RESIDENTIAL	46	CARLISLE STREET	PAARDEN EILAND		95391	132282
NON-RESIDENTIAL	48	CARLISLE STREET	PAARDEN EILAND		13661	17723
NON-RESIDENTIAL	52	CARLISLE STREET	PAARDEN EILAND		13671	17737
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	1	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	2	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	5	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	6	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	7	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	8	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	9	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	10	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	11	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	12	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	13	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	14	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	15	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	16	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	17	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	18	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	19	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	20	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	21	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	22	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	23	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	24	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	25	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	26	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	27	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	28	13611	17642

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	30	13611	17642
NON-RESIDENTIAL	53	CARLISLE STREET	PAARDEN EILAND	31	13611	17642
NON-RESIDENTIAL	58	CARLISLE STREET	PAARDEN EILAND		13666	17730
NON-RESIDENTIAL	60	CARLISLE STREET	PAARDEN EILAND		13751	17966
NON-RESIDENTIAL	67	CARLISLE STREET	PAARDEN EILAND		13707	17845
NON-RESIDENTIAL	85	CARLISLE STREET	PAARDEN EILAND		421982	159964
NON-RESIDENTIAL	87	CARLISLE STREET	PAARDEN EILAND	1	13627	17676
NON-RESIDENTIAL	87	CARLISLE STREET	PAARDEN EILAND	2	13627	17676
NON-RESIDENTIAL	87	CARLISLE STREET	PAARDEN EILAND	3	13627	17676
NON-RESIDENTIAL	87	CARLISLE STREET	PAARDEN EILAND	4	13627	17676
NON-RESIDENTIAL	87	CARLISLE STREET	PAARDEN EILAND	5	13627	17676
NON-RESIDENTIAL	87	CARLISLE STREET	PAARDEN EILAND	6	13627	17676
NON-RESIDENTIAL	87	CARLISLE STREET	PAARDEN EILAND	7	13627	17676
NON-RESIDENTIAL	87	CARLISLE STREET	PAARDEN EILAND	8	13627	17676
NON-RESIDENTIAL	87	CARLISLE STREET	PAARDEN EILAND		13627	17676
NON-RESIDENTIAL	93	CARLISLE STREET	PAARDEN EILAND		13723	17893
NON-RESIDENTIAL	19A	CARLISLE STREET	PAARDEN EILAND		13429	17051
NON-RESIDENTIAL	24A	CARLISLE STREET	PAARDEN EILAND		13758	17978
NON-RESIDENTIAL	16	CUMBERLAND ROAD	PAARDEN EILAND	1	1042108	173361
NON-RESIDENTIAL	16	CUMBERLAND ROAD	PAARDEN EILAND	2	1042108	173361
NON-RESIDENTIAL	16	CUMBERLAND ROAD	PAARDEN EILAND	3	1042108	173361
NON-RESIDENTIAL	16	CUMBERLAND ROAD	PAARDEN EILAND	4	1042108	173361
NON-RESIDENTIAL	16	CUMBERLAND ROAD	PAARDEN EILAND	5	1042108	173361
NON-RESIDENTIAL	16	CUMBERLAND ROAD	PAARDEN EILAND	6	1042108	173361
NON-RESIDENTIAL	16	CUMBERLAND ROAD	PAARDEN EILAND		1042108	173361
NON-RESIDENTIAL	18	CUMBERLAND ROAD	PAARDEN EILAND		13588	17578
NON-RESIDENTIAL	4	DORSETSHIRE STREET	PAARDEN EILAND		13444	17099
NON-RESIDENTIAL	7	DORSETSHIRE STREET	PAARDEN EILAND		80499	116024
NON-RESIDENTIAL	10	DORSETSHIRE STREET	PAARDEN EILAND		13672	17738
NON-RESIDENTIAL	11	DORSETSHIRE STREET	PAARDEN EILAND		13459	17122
NON-RESIDENTIAL	12	DORSETSHIRE STREET	PAARDEN EILAND		13448	17107
NON-RESIDENTIAL	13	DORSETSHIRE STREET	PAARDEN EILAND		13456	17119
NON-RESIDENTIAL	14	DORSETSHIRE STREET	PAARDEN EILAND		13451	17110
NON-RESIDENTIAL	16	DORSETSHIRE STREET	PAARDEN EILAND		1037988	172798
NON-RESIDENTIAL	19	DORSETSHIRE STREET	PAARDEN EILAND		13654	17715
NON-RESIDENTIAL	20	DORSETSHIRE STREET	PAARDEN EILAND		13645	17705

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	1	GRAY STREET	PAARDEN EILAND		212485	111269
NON-RESIDENTIAL	3	GRAY STREET	PAARDEN EILAND		13738	17948
NON-RESIDENTIAL	5	GRAY STREET	PAARDEN EILAND		13739	17949
NON-RESIDENTIAL	15	GRAY STREET	PAARDEN EILAND		13742	17952
NON-RESIDENTIAL	23	GRAY STREET	PAARDEN EILAND		13746	17956
NON-RESIDENTIAL	25	GRAY STREET	PAARDEN EILAND		104648	142679
NON-RESIDENTIAL	39	GRAY STREET	PAARDEN EILAND	1	13747	17959
NON-RESIDENTIAL	39	GRAY STREET	PAARDEN EILAND	2	13747	17959
NON-RESIDENTIAL	39	GRAY STREET	PAARDEN EILAND	3	13747	17959
NON-RESIDENTIAL	39	GRAY STREET	PAARDEN EILAND	4	13747	17959
NON-RESIDENTIAL	39	GRAY STREET	PAARDEN EILAND	5	13747	17959
NON-RESIDENTIAL	39	GRAY STREET	PAARDEN EILAND		13747	17959
NON-RESIDENTIAL	18	HERMES STREET	PAARDEN EILAND		13669	17734
NON-RESIDENTIAL	19	HERMES STREET	PAARDEN EILAND		13760	17984
NON-RESIDENTIAL	25	HERMES STREET	PAARDEN EILAND		13718	17880
NON-RESIDENTIAL	3	INDUSTRY ROAD	PAARDEN EILAND		13607	17639
NON-RESIDENTIAL	26	INDUSTRY ROAD	PAARDEN EILAND		13542	17420
NON-RESIDENTIAL	30	INDUSTRY ROAD	PAARDEN EILAND		13546	17424
NON-RESIDENTIAL	32	INDUSTRY ROAD	PAARDEN EILAND		13547	17425
NON-RESIDENTIAL	39	INDUSTRY ROAD	PAARDEN EILAND		13660	17722
NON-RESIDENTIAL	40	INDUSTRY ROAD	PAARDEN EILAND		13549	17433
NON-RESIDENTIAL	1A	INDUSTRY ROAD	PAARDEN EILAND		13592	17583
NON-RESIDENTIAL	41	INDUSTRY STREET	PAARDEN EILAND		13646	17706
NON-RESIDENTIAL	1	LOUIS GLASSMAN ROAD	PAARDEN EILAND		13700	17818
NON-RESIDENTIAL	2	LOUIS GLASSMAN ROAD	PAARDEN EILAND		13728	17900
NON-RESIDENTIAL	5	LOUIS GLASSMAN ROAD	PAARDEN EILAND		13699	17817
NON-RESIDENTIAL	8	LOWESTOFT STREET	PAARDEN EILAND		13595	17599
NON-RESIDENTIAL	9	LOWESTOFT STREET	PAARDEN EILAND		13657	17718
NON-RESIDENTIAL	14	LOWESTOFT STREET	PAARDEN EILAND		13623	17672
NON-RESIDENTIAL	17	LOWESTOFT STREET	PAARDEN EILAND		13572	17537
NON-RESIDENTIAL	20	LOWESTOFT STREET	PAARDEN EILAND		13628	17677
NON-RESIDENTIAL	28	LOWESTOFT STREET	PAARDEN EILAND		13568	17506
NON-RESIDENTIAL	30	LOWESTOFT STREET	PAARDEN EILAND		13569	17507
NON-RESIDENTIAL	42	LOWESTOFT STREET	PAARDEN EILAND		13702	17825
NON-RESIDENTIAL	7	LYNX ROAD	PAARDEN EILAND		17433190	174348
NON-RESIDENTIAL	9	LYNX ROAD	PAARDEN EILAND		18073141	174474

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	7	MARINE DRIVE	WOODSTOCK		109296	149437
NON-RESIDENTIAL	7A	MARINE DRIVE	WOODSTOCK		421605	161487
NON-RESIDENTIAL	8	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13410	16979
NON-RESIDENTIAL	10	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13406	16975
NON-RESIDENTIAL	16	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13584	17572
NON-RESIDENTIAL	20	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13626	17675
NON-RESIDENTIAL	26	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13593	17586
NON-RESIDENTIAL	28	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13401	16919
NON-RESIDENTIAL	32	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		93505807	181045
NON-RESIDENTIAL	34	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13664	17726
NON-RESIDENTIAL	36	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13377	16868
NON-RESIDENTIAL	38	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13540	17411
NON-RESIDENTIAL	40	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13539	17410
NON-RESIDENTIAL	46	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		89876	126467
NON-RESIDENTIAL	48	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13538	17408
NON-RESIDENTIAL	50	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13536	17405
NON-RESIDENTIAL	52	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		75706	109207
NON-RESIDENTIAL	58	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13716	17876
NON-RESIDENTIAL	60	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13533	17395
NON-RESIDENTIAL	62	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13532	17394
NON-RESIDENTIAL	64	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13531	17391
NON-RESIDENTIAL	66	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13676	17749
NON-RESIDENTIAL	70	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13688	17767
NON-RESIDENTIAL	72	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13691	17784
NON-RESIDENTIAL	74	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13529	17382
NON-RESIDENTIAL	76	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13528	17379
NON-RESIDENTIAL	78	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13527	17378
NON-RESIDENTIAL	80	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13526	17375
NON-RESIDENTIAL	82	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13525	17374
NON-RESIDENTIAL	84	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13524	17371
NON-RESIDENTIAL	86	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13523	17370
NON-RESIDENTIAL	90	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13608	17640
NON-RESIDENTIAL	92	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13521	17363
NON-RESIDENTIAL	94	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13518	17360
NON-RESIDENTIAL	98	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		79623	114834
NON-RESIDENTIAL	122	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13711	17852

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	124	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13710	17851
NON-RESIDENTIAL	126	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13709	17850
NON-RESIDENTIAL	34A	MARINE DRIVE SERVICE ROAD	PAARDEN EILAND		13613	17645
NON-RESIDENTIAL	2	MILNER STREET	METRO	1	251288	6158
NON-RESIDENTIAL	2	MILNER STREET	METRO	2	251288	6158
NON-RESIDENTIAL	2	MILNER STREET	METRO	3	251288	6158
NON-RESIDENTIAL	2	MILNER STREET	METRO	4	251288	6158
NON-RESIDENTIAL	2	MILNER STREET	METRO	5	251288	6158
NON-RESIDENTIAL	2	MILNER STREET	METRO	6	251288	6158
NON-RESIDENTIAL	4	MILNER STREET	METRO		251292	6159
NON-RESIDENTIAL	5	MILNER STREET	METRO		251322	6207
NON-RESIDENTIAL	6	MILNER STREET	METRO		251291	10585
NON-RESIDENTIAL	11	MILNER STREET	METRO		1013705	35538
NON-RESIDENTIAL	12	MILNER STREET	METRO		251298	6163
NON-RESIDENTIAL	14	MILNER STREET	METRO		251297	26496
NON-RESIDENTIAL	18	MILNER STREET	METRO		251290	6166
NON-RESIDENTIAL	20	MILNER STREET	METRO		251279	6167
NON-RESIDENTIAL	23	MILNER STREET	METRO		251280	19169
NON-RESIDENTIAL	24	MILNER STREET	METRO		251276	6169
NON-RESIDENTIAL	25	MILNER STREET	METRO		251315	6192
NON-RESIDENTIAL	26	MILNER STREET	METRO		251305	6170
NON-RESIDENTIAL	27	MILNER STREET	METRO		251314	6191
NON-RESIDENTIAL	28	MILNER STREET	METRO		251306	6171
NON-RESIDENTIAL	30	MILNER STREET	METRO		251307	6172
NON-RESIDENTIAL	31	MILNER STREET	METRO		251277	11274
NON-RESIDENTIAL	32	MILNER STREET	METRO		251308	6173
NON-RESIDENTIAL	33	MILNER STREET	METRO		251313	6188
NON-RESIDENTIAL	34	MILNER STREET	METRO		251309	6174
NON-RESIDENTIAL	36	MILNER STREET	METRO		251293	6175
NON-RESIDENTIAL	37	MILNER STREET	METRO		251312	6187
NON-RESIDENTIAL	38	MILNER STREET	METRO		251278	6176
NON-RESIDENTIAL	39	MILNER STREET	METRO		251296	26287
NON-RESIDENTIAL	40	MILNER STREET	METRO		251310	6177
NON-RESIDENTIAL	42	MILNER STREET	METRO		251311	6178
NON-RESIDENTIAL	44	MILNER STREET	METRO		251299	6179
NON-RESIDENTIAL	46	MILNER STREET	METRO		251300	6180

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	48	MILNER STREET	METRO		251301	6181
NON-RESIDENTIAL	50	MILNER STREET	METRO		251303	12044
NON-RESIDENTIAL	54	MILNER STREET	METRO		251302	10919
NON-RESIDENTIAL	2	NATAL STREET	PAARDEN EILAND		13750	17965
NON-RESIDENTIAL	3	NATAL STREET	PAARDEN EILAND		13469	17194
NON-RESIDENTIAL	5	NATAL STREET	PAARDEN EILAND		13612	17643
NON-RESIDENTIAL	8	NATAL STREET	PAARDEN EILAND		13500	17236
NON-RESIDENTIAL	9	NATAL STREET	PAARDEN EILAND		1062831	17994
NON-RESIDENTIAL	12	NATAL STREET	PAARDEN EILAND		13620	17666
NON-RESIDENTIAL	13	NATAL STREET	PAARDEN EILAND		13476	17205
NON-RESIDENTIAL	16	NATAL STREET	PAARDEN EILAND		13496	17229
NON-RESIDENTIAL	17	NATAL STREET	PAARDEN EILAND		13479	17207
NON-RESIDENTIAL	18	NATAL STREET	PAARDEN EILAND		13495	17228
NON-RESIDENTIAL	19	NATAL STREET	PAARDEN EILAND		13480	17208
NON-RESIDENTIAL	20	NATAL STREET	PAARDEN EILAND		13493	17225
NON-RESIDENTIAL	21	NATAL STREET	PAARDEN EILAND		13481	17209
NON-RESIDENTIAL	22	NATAL STREET	PAARDEN EILAND		205262	17664
NON-RESIDENTIAL	23	NATAL STREET	PAARDEN EILAND		13482	17210
NON-RESIDENTIAL	25	NATAL STREET	PAARDEN EILAND		13483	17211
NON-RESIDENTIAL	26	NATAL STREET	PAARDEN EILAND		13489	17220
NON-RESIDENTIAL	32	NATAL STREET	PAARDEN EILAND		13487	17217
NON-RESIDENTIAL	6	NEPTUNE STREET	PAARDEN EILAND		76293	109912
NON-RESIDENTIAL	19	NEPTUNE STREET	PAARDEN EILAND		74845	107891
NON-RESIDENTIAL	21	NEPTUNE STREET	PAARDEN EILAND		13667	17731
NON-RESIDENTIAL	23	NEPTUNE STREET	PAARDEN EILAND		13463	17139
NON-RESIDENTIAL	25	NEPTUNE STREET	PAARDEN EILAND		13462	17138
NON-RESIDENTIAL	31	NEPTUNE STREET	PAARDEN EILAND		13656	17717
NON-RESIDENTIAL	34	NEPTUNE STREET	PAARDEN EILAND		78981	114004
NON-RESIDENTIAL	35	NEPTUNE STREET	PAARDEN EILAND	1	13460	17133
NON-RESIDENTIAL	35	NEPTUNE STREET	PAARDEN EILAND	2	13460	17133
NON-RESIDENTIAL	35	NEPTUNE STREET	PAARDEN EILAND	3	13460	17133
NON-RESIDENTIAL	35	NEPTUNE STREET	PAARDEN EILAND	4	13460	17133
NON-RESIDENTIAL	35	NEPTUNE STREET	PAARDEN EILAND	5	13460	17133
NON-RESIDENTIAL	35	NEPTUNE STREET	PAARDEN EILAND	6	13460	17133
NON-RESIDENTIAL	36	NEPTUNE STREET	PAARDEN EILAND		13458	17121
NON-RESIDENTIAL	38	NEPTUNE STREET	PAARDEN EILAND		13457	17120

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	39	NEPTUNE STREET	PAARDEN EILAND		13629	17678
NON-RESIDENTIAL	40	NEPTUNE STREET	PAARDEN EILAND		13455	17117
NON-RESIDENTIAL	41	NEPTUNE STREET	PAARDEN EILAND		13647	17707
NON-RESIDENTIAL	44	NEPTUNE STREET	PAARDEN EILAND		13643	17703
NON-RESIDENTIAL	45	NEPTUNE STREET	PAARDEN EILAND		13698	17813
NON-RESIDENTIAL	48	NEPTUNE STREET	PAARDEN EILAND		13644	17704
NON-RESIDENTIAL	54	NEPTUNE STREET	PAARDEN EILAND		13567	17492
NON-RESIDENTIAL	55	NEPTUNE STREET	PAARDEN EILAND		13703	17826
NON-RESIDENTIAL	56	NEPTUNE STREET	PAARDEN EILAND		13651	17712
NON-RESIDENTIAL	60	NEPTUNE STREET	PAARDEN EILAND		13606	17638
NON-RESIDENTIAL	46	NEREIDE STREET	WOODSTOCK		109295	149436
NON-RESIDENTIAL	62	NEREIDE STREET	WOODSTOCK		1035746	173170
NON-RESIDENTIAL	6	PAARDEN EILAND ROAD	PAARDEN EILAND		1035890	173335
NON-RESIDENTIAL	8	PAARDEN EILAND ROAD	PAARDEN EILAND		13670	17736
NON-RESIDENTIAL	10	PAARDEN EILAND ROAD	PAARDEN EILAND		13668	17733
NON-RESIDENTIAL	21	PAARDEN EILAND ROAD	PAARDEN EILAND		13510	17252
NON-RESIDENTIAL	31	PAARDEN EILAND ROAD	PAARDEN EILAND		412227	159390
NON-RESIDENTIAL	35	PAARDEN EILAND ROAD	PAARDEN EILAND		13621	17668
NON-RESIDENTIAL	37	PAARDEN EILAND ROAD	PAARDEN EILAND		13674	17740
NON-RESIDENTIAL	44	PAARDEN EILAND ROAD	PAARDEN EILAND		13731	17906
NON-RESIDENTIAL	48	PAARDEN EILAND ROAD	PAARDEN EILAND		13614	17649
NON-RESIDENTIAL	49	PAARDEN EILAND ROAD	PAARDEN EILAND		76359	110071
NON-RESIDENTIAL	51	PAARDEN EILAND ROAD	PAARDEN EILAND		13693	17795
NON-RESIDENTIAL	52	PAARDEN EILAND ROAD	PAARDEN EILAND		106737	145444
NON-RESIDENTIAL	53	PAARDEN EILAND ROAD	PAARDEN EILAND		13550	17434
NON-RESIDENTIAL	67	PAARDEN EILAND ROAD	PAARDEN EILAND		76454	110219
NON-RESIDENTIAL	26A	PAARDEN EILAND ROAD	PAARDEN EILAND		13663	17725
NON-RESIDENTIAL	39A	PAARDEN EILAND ROAD	PAARDEN EILAND		13544	17422
NON-RESIDENTIAL	5	PERFECTA ROAD	PAARDEN EILAND		13730	17904
NON-RESIDENTIAL	7	PERFECTA ROAD	PAARDEN EILAND		13435	17077
NON-RESIDENTIAL	10	PERFECTA ROAD	PAARDEN EILAND		434029	163522
NON-RESIDENTIAL	10	PERFECTA ROAD	PAARDEN EILAND		435458	163521
NON-RESIDENTIAL	11	PERFECTA ROAD	PAARDEN EILAND		13677	17750
NON-RESIDENTIAL	15	PERFECTA ROAD	PAARDEN EILAND		13678	17751
NON-RESIDENTIAL	6	POWERFUL STREET	PAARDEN EILAND		13604	17636
NON-RESIDENTIAL	1	PRESIDENT KRUGER STREET	PAARDEN EILAND		13560	17462

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	3	PUMA STREET	PAARDEN EILAND		13642	17702
NON-RESIDENTIAL	1	REFINERY ROAD	PAARDEN EILAND		13411	16980
NON-RESIDENTIAL	2	REFINERY ROAD	PAARDEN EILAND		18612143	174451
NON-RESIDENTIAL	3	REFINERY ROAD	PAARDEN EILAND		13408	16977
NON-RESIDENTIAL	5	SECTION STREET	PAARDEN EILAND		13378	16871
NON-RESIDENTIAL	7	SECTION STREET	PAARDEN EILAND		13379	16872
NON-RESIDENTIAL	8	SECTION STREET	PAARDEN EILAND		13602	17611
NON-RESIDENTIAL	12	SECTION STREET	PAARDEN EILAND		13388	16885
NON-RESIDENTIAL	18	SECTION STREET	PAARDEN EILAND		228334	155371
NON-RESIDENTIAL	19	SECTION STREET	PAARDEN EILAND		13597	17601
NON-RESIDENTIAL	22	SECTION STREET	PAARDEN EILAND		80479	116002
NON-RESIDENTIAL	24	SECTION STREET	PAARDEN EILAND		13468	17170
NON-RESIDENTIAL	25	SECTION STREET	PAARDEN EILAND		13625	17674
NON-RESIDENTIAL	32	SECTION STREET	PAARDEN EILAND		13501	17241
NON-RESIDENTIAL	33	SECTION STREET	PAARDEN EILAND		205240	17235
NON-RESIDENTIAL	35	SECTION STREET	PAARDEN EILAND		13499	17234
NON-RESIDENTIAL	37	SECTION STREET	PAARDEN EILAND		13498	17231
NON-RESIDENTIAL	38	SECTION STREET	PAARDEN EILAND		13504	17244
NON-RESIDENTIAL	40	SECTION STREET	PAARDEN EILAND		13505	17245
NON-RESIDENTIAL	41	SECTION STREET	PAARDEN EILAND		13497	17230
NON-RESIDENTIAL	42	SECTION STREET	PAARDEN EILAND		13507	17248
NON-RESIDENTIAL	45	SECTION STREET	PAARDEN EILAND		205263	17665
NON-RESIDENTIAL	48	SECTION STREET	PAARDEN EILAND		13575	17552
NON-RESIDENTIAL	49	SECTION STREET	PAARDEN EILAND		13491	17222
NON-RESIDENTIAL	51	SECTION STREET	PAARDEN EILAND		13488	17219
NON-RESIDENTIAL	52	SECTION STREET	PAARDEN EILAND		13634	17685
NON-RESIDENTIAL	53	SECTION STREET	PAARDEN EILAND		13633	17683
NON-RESIDENTIAL	54	SECTION STREET	PAARDEN EILAND		13722	17892
NON-RESIDENTIAL	55	SECTION STREET	PAARDEN EILAND		1021667	173084
NON-RESIDENTIAL	56	SECTION STREET	PAARDEN EILAND		13705	17834
NON-RESIDENTIAL	58	SECTION STREET	PAARDEN EILAND		13635	17689
NON-RESIDENTIAL	60	SECTION STREET	PAARDEN EILAND		13636	17690
NON-RESIDENTIAL	64	SECTION STREET	PAARDEN EILAND		13637	17691
NON-RESIDENTIAL	66	SECTION STREET	PAARDEN EILAND		13638	17692
NON-RESIDENTIAL	10	SHROPSHIRE STREET	PAARDEN EILAND		13389	16899
NON-RESIDENTIAL	18	SHROPSHIRE STREET	PAARDEN EILAND		13598	17602

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	24	SHROPSHIRE STREET	PAARDEN EILAND		13381	16878
NON-RESIDENTIAL	28	SHROPSHIRE STREET	PAARDEN EILAND		13382	16879
NON-RESIDENTIAL	32	SHROPSHIRE STREET	PAARDEN EILAND		13385	16882
NON-RESIDENTIAL	2	TRANSVAAL STREET	PAARDEN EILAND		13571	17527
NON-RESIDENTIAL	3	TRANSVAAL STREET	PAARDEN EILAND		13503	17243
NON-RESIDENTIAL	4	TRANSVAAL STREET	PAARDEN EILAND		13686	17761
NON-RESIDENTIAL	5	TRANSVAAL STREET	PAARDEN EILAND		13506	17246
NON-RESIDENTIAL	6	TRANSVAAL STREET	PAARDEN EILAND		13687	17762
NON-RESIDENTIAL	6	TRANSVAAL STREET	PAARDEN EILAND		13502	17242
NON-RESIDENTIAL	7	TRANSVAAL STREET	PAARDEN EILAND		13719	17884
NON-RESIDENTIAL	11	TRANSVAAL STREET	PAARDEN EILAND		13630	17679
NON-RESIDENTIAL	14	TRANSVAAL STREET	PAARDEN EILAND		13573	17542
NON-RESIDENTIAL	16	TRANSVAAL STREET	PAARDEN EILAND		13655	17716
NON-RESIDENTIAL	17	TRANSVAAL STREET	PAARDEN EILAND		13704	17833
NON-RESIDENTIAL	20	TRANSVAAL STREET	PAARDEN EILAND		13665	17729
NON-RESIDENTIAL	23	TRANSVAAL STREET	PAARDEN EILAND		13641	17698
NON-RESIDENTIAL	24	TRANSVAAL STREET	PAARDEN EILAND		13648	17708
NON-RESIDENTIAL	25	TRANSVAAL STREET	PAARDEN EILAND		13640	17697
NON-RESIDENTIAL	27	TRANSVAAL STREET	PAARDEN EILAND		13639	17696
NON-RESIDENTIAL	12	VERBENA STREET	PAARDEN EILAND		76559	110347
NON-RESIDENTIAL	9	VRYSTAAT ROAD	PAARDEN EILAND		13675	17748
NON-RESIDENTIAL	14	VRYSTAAT ROAD	PAARDEN EILAND		13580	17558
NON-RESIDENTIAL	20	VRYSTAAT ROAD	PAARDEN EILAND		213964	155067
NON-RESIDENTIAL	6	WALLFLOWER STREET	PAARDEN EILAND		13438	17082
NON-RESIDENTIAL	10	WALLFLOWER STREET	PAARDEN EILAND		13436	17078
NON-RESIDENTIAL	11	WALLFLOWER STREET	PAARDEN EILAND		13681	17754
NON-RESIDENTIAL	12	WALLFLOWER STREET	PAARDEN EILAND	1	418043	159971
NON-RESIDENTIAL	12	WALLFLOWER STREET	PAARDEN EILAND	3	418043	159971
NON-RESIDENTIAL	12	WALLFLOWER STREET	PAARDEN EILAND	4	418043	159971
NON-RESIDENTIAL	12	WALLFLOWER STREET	PAARDEN EILAND	5	418043	159971
NON-RESIDENTIAL	12	WALLFLOWER STREET	PAARDEN EILAND		418043	159971
NON-RESIDENTIAL	16	WALLFLOWER STREET	PAARDEN EILAND		13556	17453
NON-RESIDENTIAL	17	WALLFLOWER STREET	PAARDEN EILAND		444353	165410
NON-RESIDENTIAL	1	WESSEX ROAD	PAARDEN EILAND		13697	17812
NON-RESIDENTIAL	3	WESSEX ROAD	PAARDEN EILAND		438157	164080
NON-RESIDENTIAL	5	WESSEX ROAD	PAARDEN EILAND		13752	17967

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	8	WESSEX ROAD	PAARDEN EILAND		13762	17991
NON-RESIDENTIAL	10	WESSEX ROAD	PAARDEN EILAND		13695	17802